

Appendix A

Liberal Democrat Amendment Changes to Existing Revenue and Capital Budgets

Amendment to Item 9 - Changes to Existing Revenue and Capital Budgets

Proposed by Councillor Vinson:

Amend recommendation (i) to replace Appendix 1 which proposes one of expenditure of £240,000 in 2012/13 with Annex 2 to this Amendment which proposes expenditure of £1,464,000 in 2012/13 and £1,570,00 in 2013/14 and 2014/15.

Amend recommendation (iii) to replace Appendix 2 which sets out proposals for efficiencies and service reductions for consultation with Annex 3 to this Amendment.

Add recommendations (vi) to (x) as set out below.

AMENDED RECOMMENDATIONS TO READ:

- (i) Approve the spending initiatives set out in Annex 2 to this Amendment. These initiatives will be funded largely from balances subject to the approval of the Amendment to the General Fund Revenue Outturn report on the Council Agenda.
- (ii) Note the high level forecast for the General Fund for 2013/14 as detailed in paragraphs 13 to 16 of the Changes to Existing Revenue and Capital Budgets report on the Council Agenda.
- (iii) Note the proposals for efficiencies and service reductions which are put forward for consultation and are set out in Annex 3 to this Amendment.
- (iv) Note that formal consultation on the proposals as set out in Annex 3 to this Amendment will now commence with trades unions, affected staff and any people or organisations affected by the proposals to ensure all options have been considered.
- (v) Delegate authority to the Chief Financial Officer (CFO) following consultation with the Cabinet Member for Resources to do anything necessary to give effect to the recommendations in this Amendment.
- (vi) Approve the changes to the Capital Programme as set out in Annex 4 to this Amendment.
- (vii) Note the overall impact of the proposals as set out in Annex 1 to this Amendment on the budget in 2012/13.
- (viii) Note that the overall impact of the proposals, as set out in Annex 2, 3 and 4 to this Amendment on the Medium Term Financial forecast is to increase the budget gap in 2014/15, as shown in Annex 5a to this Amendment, subject to the approval of the Amendment to the General Fund Revenue Outturn report on the Council Agenda.

- (ix) Note that if the Amendment to the General Fund Revenue Outturn report on the Council Agenda is not approved then the impact of the proposals as set out in Annex 2, 3 and 4 to this Amendment on the Medium Term Financial forecast, is to increase the gap further, as shown in Annex 5b to this Amendment if minimum balances of £5.0M are to be maintained in each year.
- (x) Note that if this Amendment to the Changes to Existing Revenue and Capital Budgets report on the Council Agenda is not approved then the Amendment to the General Fund Revenue Outturn report on the Council Agenda will be withdrawn.

LIBERAL DEMOCRAT GROUP PROPOSALS

AMENDMENTS TO 'CHANGES TO EXISTING REVENUE AND CAPITAL BUDGETS' PAPERS

REF.		2012/13	
		BETTER £000's	WORSE £000's
	<u>Section A - Spending Initiatives</u>		
NEW a	Adult Social Care Re-Ablement. To rise to £500,000 in 2013/14 and 2014/15.		300.0
NEW b	Children's Services Safeguarding. Additional resources to include two reviewing officers and two preventative family workers. To rise to £500,000 in 2013/14 and 2014/15.		300.0
NEW c	NEETS including apprenticeships and support for children at risk of falling out of mainstream education. To rise to £200,000 in 2013/14 and 2014/15.		120.0
NEW d	Emotional, behavioural and mental health support for young people. To rise to £120,000 in 2013/14 and 2014/15.		60.0
NEW e	Junior Wardens. To continue in 2013/14 and 2014/15.		20.0
COMM 1	To enhance street cleaning and attractive neighbourhoods. To increase to £100,000 in 2013/14 and 2014/15.		60.0
NEW f	Planning Enforcement. To rise to £35,000 in 2013/14 and 2014/15.		24.0
NEW g	Additional investment in Highways		400.0
E&T 1	Remove	(40.0)	
E&T 2	Remove	(10.0)	
LEAD 3	Remove	(10.0)	
	<u>Section B - Additional Savings</u>		
LEAD 3	Stop publication of City View in printed format	(20.0)	
NEW a	Release of DRF from Balances for Civic Centre refurbishment replaced by Asset Sales or borrowing as necessary	(2,301.3)	
	<u>Section C - Balances</u>		
	Increased Contribution to Balances		1,097.3
		(2,381.3)	2,381.3
	Net Gap / (Surplus)		0.0

SUMMARY OF SPENDING INITIATIVES

Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	2015/16	Head of Service
				£000's	£000's	£000's	£000's	
	<u>Adult Services Portfolio</u>							
NEW a	Adult Social Care	Reablement	Adult Social Care Re-Ablement. To rise to £500,000 in 2013/14 and 2014/15.	300	500	500		Margaret Geary
		Adult Services Portfolio Total		300	500	500	0	
	<u>Children's Services Portfolio</u>							
NEW b	Children's Services	Safeguarding	Children's Services Safeguarding. Additional resources to include two reviewing officers and two preventative family workers. To rise to £500,000 in 2013/14 and 2014/15.	300	500	500		Felicity Budgen
NEW c	Children's Services	NEETS	NEETS including apprenticeships and support for children at risk of falling out of mainstream education. To rise to £200,000 in 2013/14 and 2014/15.	120	180	180		Alison Alexander
NEW d	Children's Services	Emotional, behavioural and mental health support	Emotional, behavioural and mental health support for young people. To rise to £120,000 in 2013/14 and 2014/15.	60	100	100		Alison Alexander
NEW e	Children's Services	Junior Wardens		20	20	20		Alison Alexander
		Children's Services Portfolio Total		500	800	800	0	

SUMMARY OF SPENDING INITIATIVES

Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	2015/16	Head of Service
				£000's	£000's	£000's	£000's	
<u>Communities Portfolio</u>								
COMM 1	Economic Development	StreetCRED	This will enable the Council to improve the general perception that the city is shabby and tired looking by building on community engagement activity in the city to make improvements in how the city looks and feels environmentally. This will be through a city wide model (StreetCRED) of 12 – 16 intelligence led Cleanups across the city based on 3 different priorities of ASB, HMOs (4 times per year each) and general clean up of the environment 8 times per year. This will be achieved through reshaping existing services and the additional funding will be used to design and deliver awareness raising activities to promote what we do, encourage community involvement and seek further feedback from residents. To increase to £100,000 in 2013/14 and 2014/15.	70	100	100		Dawn Baxendale
COMM 2	Economic Development	Joined up Enforcement	This will enable the council to enforce effectively and in a joined up manner and to raise awareness about the council's strong approach and benefits of this approach. The additional funding is to plug the critical capacity gaps in delivering legal work at the right time and for raising awareness and education. To be continued in 2013/14 and 2014/15.	30	30	30		Dawn Baxendale
COMM 3	Safer Communities	Taxi Marshalls	The annual cost is £25,000 of which £15,000 has been secured. This will enable the service to continue in 2012/13 while other sources of funding are explored. The annual cost of taxi marshalls equates to the costs of one serious wounding or less than two assaults. In preventing violence and assault the taxi marshalls off-set the indirect costs of violent crime to public services many times over	10				Jon Dyer Slade
COMM 4	Customer & Business Improvement	Community Cohesion/ Diversity	This will provide capacity to improve the current system of monitoring community tensions, facilitate regular dialogue with diverse communities and help develop early solutions to prevent escalation of tensions. To be continued in 2013/14 and 2014/15.	10	10	10		Dawn Baxendale
NEW f	Economic Development	Planning Enforcement	Planning Enforcement. To rise to £35,000 in 2013/14 and 2014/15.	24	35	35		
Communities Portfolio Total				144	175	175	0	

SUMMARY OF SPENDING INITIATIVES

Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's	Head of Service
<u>Environment & Transport Portfolio</u>								
NEW g	Highways	Additional Investment		400				Jon Dyer-Slade
E&T 1	Parking and Patrol	New Car Parking Charge Policy	The implementation of new charges would incur one off costs to put the necessary Traffic Regulation Orders in place, change signage and tariffs plates on machines as necessary.					Mitch Saunders
E&T 2	Highways	Introduction of marked parking bays in residential areas' a trial	Implement a trial to mark out standard size parking bays on street in areas of high parking density to establish if increases the overall parking levels.					Mitch Saunders
E&T 3	Public Transport	Additional revenue funding to support bus transportation	To be continued in 2013/14 and 2014/15.	25	25	25	25	Paul Nichols
Environment & Transport Portfolio Total				425	25	25	25	0
<u>Housing & Leisure Services Portfolio</u>								
HLS 1	Leisure & Culture	Southampton Festival	For marketing and infrastructure cost for a modest festival this year, with a view to developing it further for next year – timing will be between the Boat Show and the start of the University autumn term. To be continued in 2013/14 and 2014/15.	25	25	25	25	Mike Harris
HLS 1	Environmental Health	Additional Licensing for Houses in Multiple Occupation (HMO's)	Pump priming funding for the project would allow existing staff setting up the licensing scheme to be backfilled by temporary agency staff to ensure that the teams other important priorities are met i.e. safeguarding of vulnerable tenants in private rented accommodation.	20				Mitch Saunders
Housing & Leisure Services Portfolio Total				45	25	25	25	0

SUMMARY OF SPENDING INITIATIVES

Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's	Head of Service
	<u>Leader's Portfolio</u>							
LEAD 1	Skills, Economy & Housing Renewal	Pre-Apprenticeship programme	The scheme support young people who do not yet have the skills or confidence to commence an Apprenticeship. It provides a six months paid placement whilst developing these skills with an aim of progression to an Apprenticeship with the host or another employer. To be continued in 2013/14 and 2014/15.	35	35	35		Barbara Compton
LEAD 2	Skills, Economy & Housing Renewal	'Dragon's Den' support for small businesses	Rent of two Units at Solent Business Centre for new enterprises selected through a 'Dragons Den' style process. To be continued in 2013/14 and 2014/15.	10	10	10		Barbara Compton
LEAD 3	Customer & Business Improvement	Fairness Commission	To establish a Fairness Commission to consider ways of increasing fairness and reducing inequality for localities and communities of interest. This will be through consideration of evidence and analysis of key data leading to an open and transparent public dialogue over a period of time to establish the level of inequality, impact and future risk of this impact in a particular area.					Suki Sitaram
LEAD 4	Legal Services	Preferendum	Costs to be minimised by timing this with the election of the Police Commissioner	5				Richard Ivory
	Leader's Portfolio Total			50	45	45	0	
	GRAND TOTAL			1,464	1,570	1,570	0	

SUMMARY OF EFFICIENCIES AND SERVICE REDUCTIONS

New Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	At Risk	Vacant	Senior Manager
				£000's	£000's	£000's	FTE	FTE	
<u>Adult Services - Efficiencies</u>									
AS 1	Across Portfolio	Joint/integrated commissioning and service remodelling with Adults Social Care/SCPCT/ with other authorities	To cover efficiency savings in contracts and Community Care micro-commissioning spend.	(200)	(200)	(200)			Stephanie Ramsey
AS 2	Directors Office	Accumulation of various minor under spends in 11/12 that are recurring.	Reduces the flexibility of the Portfolio to offset potential overspends on demand led services.	(307)	(360)	(360)			Margaret Geary
Sub-total				(307)	(560)	(560)	0.00	0.00	
<u>Adult Services - Income</u>									
AS 3	Adult Disability Care Services	To increase income from clients in residential and non residential care through altering the charging policy and becoming more efficient with billing arrangements.	This charge will be paid only by those people who can afford to pay. Others will stay on the same charge. This brings the short stay charging on to an equitable footing with the long stay clients.						Carol Valentine
Sub-total				0	0	0	0.00	0.00	
Adult Services Portfolio Total				(307)	(560)	(560)	0.00	0.00	
<u>Children's Services - Efficiencies</u>									
CS 1	Commissioning Policy & Performance	Commissioning	Efficiencies and changes in Prevention & Inclusion contractual arrangements	(400)	(400)	(400)			Alison Alexander
Sub-total				0	(400)	(400)	0.00	0.00	
Children's Services Portfolio Total				0	(400)	(400)	0.00	0.00	

SUMMARY OF EFFICIENCIES AND SERVICE REDUCTIONS

New Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	At Risk	Vacant	Senior Manager
				£000's	£000's	£000's	FTE	FTE	
<u>Environment & Transport - Income</u>									
E&T 1	Planning, Transport & Sustainability	Additional income from infrastructure charges (admin fees)	New proposal reflects Community Infrastructure Levy (CIL) Guidance. Yield is uncertain and will depend on market recovery.	(50)	(90)				Paul Nichols
Sub-total				0	(50)	(90)	0.00	0.00	
Environment & Transport Portfolio Total				0	(50)	(90)	0.00	0.00	
<u>Housing & Leisure Services- Efficiencies</u>									
HLS 1	Parks & Street Cleansing	Efficiency improvements to the specialist sports pitch maintenance team.	Integrate supervision and provide Pitch & Putt, football and cricket pitch maintenance in district parks by peripatetic teams rather than staff based directly in all the venues.	(21)	(21)			1.00	Jon Dyer-Slade
HLS 2	Major Projects	Removal of funding for Olympics and Titanic events after 2012	Series of events / activities planned leading up to the April Titanic Centenary Commemorations and London Olympics in 2012. Funding is not required post the events. No impact anticipated.	(60)	(60)				Mike Harris
HLS 3	Sport & Recreation	Efficiencies from Sports & Recreation Partnership	Efficiencies from Sports & Recreation Partnership alternative management arrangements	(76)	(76)				Mike Harris
HLS 4	Housing Needs	Reassessment of split of costs between the HRA and the GF	Based on a reassessment of staff allocation to activities and the allocation of the cost of activities to the GF the HRA will pick up a larger share of the costs of non-statutory homelessness support.	(120)	(120)				Nick Cross
Sub-total				0	(277)	(277)	0.00	1.00	
<u>Housing & Leisure Services - Service Reductions</u>									
HLS 5	Sport & Recreation	Close Oaklands Pool	Removal of subsidy to operate Oaklands swimming pool						Mike Harris
Sub-total				0	0	0	0.00	0.00	
Housing & Leisure Services Portfolio Total				0	(277)	(277)	0.00	1.00	

SUMMARY OF EFFICIENCIES AND SERVICE REDUCTIONS

New Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	At Risk	Vacant	Senior Manager
				£000's	£000's	£000's	FTE	FTE	
<u>Leader's - Efficiencies</u>									
LEAD 1	Across Portfolio	Rationalisation of supplies and services budgets	None - Savings achieved through aggregation and increased control	(20)	(20)	(20)			Mark Heath
Sub-total				(20)	(20)	(20)	0.00	0.00	
<u>Leader's - Income</u>									
LEAD 2	Economic Development	Increase in market income	Negotiated under a new contract.	(14)	(14)	(14)			Barbara Compton
Sub-total				0	(14)	(14)	0.00	0.00	
<u>Leader's - Service Reductions</u>									
LEAD 3	Corporate Communications	Stop publication of City View in printed format	Would require development of digital channels for resident communication and also impact on both design and advertising income.	(20)	(36)	(36)	1.00	1.00	Ben White
LEAD 4	Corporate Communications	Remove one Media Officer post	Loss of some proactive capacity - would aim to reduce media monitoring to mitigate	(26)	(26)	(26)		1.00	Ben White
Sub-total				(20)	(62)	(62)	1.00	1.00	
Leader's Portfolio Total				(40)	(96)	(96)	1.00	1.00	

SUMMARY OF EFFICIENCIES AND SERVICE REDUCTIONS

New Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	At Risk	Vacant	Senior Manager	
				£000's	£000's	£000's	FTE	FTE		
<u>Resources - Efficiencies</u>										
RES 1	Capita Partnership Costs	Reduced interest payments	None - Part of contract structure and also due to lower interest rates	(100)	(100)	(100)			John Spiers	
RES 2	Organisational Review	Management Restructure	Earlier achievement of approved savings within the Corporate Services Directorate as a consequence of the restructure affecting Management and PA's, Phase 2 of which was implemented in November 2011	(93)			1.00		Mark Heath	
RES 3	Finance Service	Reduced External Audit Fees	None - Savings achieved following tendering of service	(150)	(150)	(150)			Andy Lowe	
RES 4	Across Portfolio	Rationalisation of supplies and services budgets	None - Savings achieved through aggregation and increased control	(50)	(50)	(50)			Mark Heath	
RES 5	Admin Buildings	Reduction in buildings occupied	Savings arising from the current approved accommodation strategy relating to the planned vacation of buildings and rationalisation of accommodation			(500)			John Spiers	
RES 6	Admin Buildings	Review of Town Sergeant functions	Review of Reception duties and Senior Town Sergeant role	(13)	(38)	(38)	1.00		John Spiers	
RES 7	Admin Buildings	Review of Business Support Posts & Operations Manager	As a result of the downsizing of Civic Buildings, and streamlining of service delivery, a reduction in the amount of business support required for the Civic Buildings Team. Possible outsourcing/transfer of ID card admin, but requires more detailed investigation.		(21)	(21)	1.00		John Spiers	
Sub-total				(406)	(359)	(859)	1.00	2.00		

SUMMARY OF EFFICIENCIES AND SERVICE REDUCTIONS

New Portfolio Ref	Service Activity	Description of Item	Impact / Issues	2012/13	2013/14	2014/15	At Risk	Vacant	Senior Manager
				£000's	£000's	£000's	FTE	FTE	
<u>Resources - Service Reductions</u>									
RES 8	Admin Buildings	Reduction of supplies, services and maintenance budgets		(100)					John Spiers
Sub-total				(100)	0	0	0.00	0.00	
Resources Portfolio Total				(506)	(359)	(859)	1.00	2.00	
GRAND TOTAL				(853)	(1,742)	(2,282)	2.00	4.00	

A future approved reduction in budgets maintaining Civic Buildings, where there is discretionary spend e.g. legal and policy compliance works, Fire Refuge works, toilet refurbishments (for H&S and DDA reasons), redecorations, recarpetting, wayfinding and information boards, furniture and security equipment purchase and maintenance can be achieved in 2012/13.

CHANGES TO THE CAPITAL PROGRAMME

	2012/13	
	Remove £000's	Add £000's
<u>Environment & Transport Portfolio</u>		
Cycleways		200
<u>Leader's Portfolio</u>		
Demolition of Eastpoint	(250)	
	<hr/>	<hr/>
	(250)	200
<u>Funding</u>		
DRF no longer required		50
	<hr/>	<hr/>
	0	50
Net Impact		<hr/>
		0
		<hr/>

MEDIUM TERM FINANCIAL FORECAST

	2013/14 £000's	2014/15 £000's	2015/16 £000's
Roll Forward Gap (Paragraph 15)	28,000.5	43,226.2	57,746.0
Additional Capital Financing Costs due to removal of DRF	285.7	285.7	285.7
Spending Initiatives	1,570.0	1,570.0	
Savings Proposals	(1,742.0)	(2,282.0)	(2,282.0)
Contribution To Balances From 2012/13 Savings	(853.0)		
Contribution From Balances to Support Initiatives	(2,090.7)	(925.9)	(540.7)
Revised Gap	25,170.5	41,874.0	55,209.0

MEDIUM TERM FINANCIAL FORECAST

	2013/14 £000's	2014/15 £000's	2015/16 £000's
Roll Forward Gap (Paragraph 15)	28,000.5	43,226.2	57,746.0
Additional Capital Financing Costs due to removal of DRF	255.7	255.7	255.7
Spending Initiatives	1,570.0	1,570.0	
Savings Proposals	(1,742.0)	(2,282.0)	(2,282.0)
Contribution To Balances From 2012/13 Savings	(853.0)		
Contribution From Balances to Support Initiatives	(2,060.7)	(895.9)	(510.7)
Contribution to Balances to Maintain Minimum £5.0M	384.7	779.6	815.7
Revised Gap	25,555.2	42,653.6	56,024.7
Increase in Revised Gap	384.7	779.6	815.7